



## **Governor Cuomo and NYNJPA launch RFP for JFK Airport redevelopment**

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Queens, NY Governor Andrew Cuomo launched a request for proposals to solicit bids to provide expert professional construction management for the John F. Kennedy International Airport Redevelopment Program on an “as-needed” basis. The RFP, released by the Port Authority of New York and New Jersey, aims to secure a qualified firm to assist in the oversight of the performance of all contractors for the entire JFK Redevelopment Program. The selected firm also will provide construction management and coordination services with other ongoing construction projects related to the JFK Redevelopment Program.

“As we continue to advance the transformation of JFK Airport into a modern, world-class transit hub, we want to ensure that we have a proven partner on our side to help oversee and assess the progress we are making,” Cuomo said.

“JFK is the international entry into New York State, and to enhance this major infrastructural undertaking, we are looking for management firms capable of executing the vision we have laid out.»

The scope of the work for the RFP includes performing multi-discipline civil, structural, electrical, traffic, and mechanical engineering, and construction management and support services required for the JFK Redevelopment Program. Projects include the major terminals, design-build construction contracts for new parking garages and substations, as well as construction of elevated roadways, utility infrastructure improvements, airfield modifications including work on new taxiways, demolition of buildings, and extensive management of traffic during construction.

The Port Authority is committed to meeting the Governor’s nation-leading goal of 30-percent utilization of Minority and Women-owned Business Enterprises (MWBE), which applies to contracts, subcontracts, and financing interests. As the governor said in October 2018, the JFK Redevelopment Community Advisory Council - composed of elected officials, community boards, nonprofit organizations, civic organizations and clergy leaders and chaired by Queens borough president Melinda Katz and U.S. congressman Gregory Meeks - has been working with the Port Authority to expand community outreach efforts that are already underway, ensuring this ambitious project solicits ongoing feedback from local stakeholders as well as provides meaningful opportunities for local businesses, MWBE businesses and jobseekers. The Port Authority encourages not only qualified MWBE firms to respond to this RFP but also MWBE subcontractors to partner with prime contractors.

Rick Cotton, executive director at the Port Authority of New York and New Jersey, said, “JFK is a critically important driver of economic activity in Queens and across the Metropolitan area. The JFK Vision Plan set forth by governor Cuomo will completely transform the airport into a world class facility and dramatically increase the airport’s contribution to business and employment opportunities for the surrounding communities. We look forward to continuing to work with the JFK Redevelopment Advisory Council to assure the project creates meaningful opportunities for the local community.”

The Governor’s JFK Vision Plan - initially unveiled in January 2017 - calls for an overhaul of the airport’s eight fragmented terminal sites into one unified JFK Airport. This will be done by demolishing old terminals, utilizing vacant space, modernizing on-airport infrastructure, and creating a multi-tiered cargo modernization program, while incorporating the latest in passenger amenities and technological innovations.

Working with the advisory council, the redevelopment project will create regional job growth in southeast Queens and surrounding communities, as well as opportunities for new business ventures for qualified MBEs and WBEs. In March, a new community outreach office in Jamaica, Queens opened to the public, serving as the central resource for job and contracting opportunities to local residents. The JFK Redevelopment Community Information Center provides extensive engagement with the surrounding neighborhood and other community stakeholders during the life of the program, while connecting them with the opportunities it offers.

As part of the JFK Vision Plan, JetBlue and JFK Millennium Partners are constructing a \$3 billion, 1.2 million s/f terminal on the airport’s north side that will connect to the airline’s existing Terminal 5. Additionally, a new \$7 billion, 2.9 million s/f terminal on the airport’s south side will occupy the area where the existing Terminals 1 and 2 are located, in addition to the area left vacant when Terminal 3 was demolished in 2014. The new south side terminal will be developed by the Terminal One Group, a consortium of four international airlines - Lufthansa, Air France, Japan Airlines and Korean Air Lines - with the Carlyle Group, JLC Infrastructure, and with Ullico as the financing and development partner.

American Airlines and British Airways will invest \$344 million over the next three years to renovate Terminal 8, which will gain roughly 70,400 s/f. Terminal 8 will be dramatically upgraded with improved baggage systems, premium check-in space, and additional concessions.

In May, the TWA Hotel located just outside Terminal 5 opened its doors to the public, creating a thoroughly modern hotel in the historic building constructed in 1962. The hotel includes 512 guest rooms with views of the entire airport. The hotel incorporates the historic TWA terminal, 50,000 s/f of event space, a 10,000 s/f observation deck and rooftop pool, and a 10,000 s/f fitness facility for guests.

As part of the JFK Vision Plan, the redevelopment also calls for increasing the number and size of gates, improving parking availability, adding an array of airside taxiway improvements to reduce

gate congestion, upgrading the AirTrain JFK system to handle increased passenger capacity, and enhancing roadways on and off the airport.

The New York State Department of Transportation has targeted \$1.5 billion in highway improvements, including improvements to the Van Wyck Expressway and the Kew Gardens Interchange.

Other key contributors to the JFK Redevelopment project were also selected after rigorous RFP selection processes, including: Mott MacDonald, a leading global engineering firm, and its project partner Grimshaw Architects, which has significant experience in airport design and development; and program and project management consultant HNTB.

New York Real Estate Journal - 17 Accord Park Drive #207, Norwell MA 02061 - (781) 878-4540